



**ORANGE COUNTY EMPLOYEES RETIREMENT SYSTEM
 BOARD OF RETIREMENT**

**2023 STRATEGIC PLANNING WORKSHOP
 Wednesday, September 13, 2023
 8:30 A.M.**

**Westin South Coast Plaza
 686 Anton Blvd.
 Costa Mesa, CA 92626**

Members of the public who wish to observe and/or participate in the meeting may do so (1) from the Westin South Coast Plaza or (2) via the Zoom app or telephone (information below) from any location.

OCERS Zoom Video/Teleconference information	
<p>Join Zoom Meeting https://ocers.zoom.us/j/81879516452</p> <p>Meeting ID: 818 7951 6452 Passcode: 119956</p> <p>Go to https://www.zoom.us/download to download Zoom app before meeting Go to https://zoom.us to connect online using any browser.</p>	<p>Join by Telephone (Audio Only) Dial by your location</p> <ul style="list-style-type: none"> +1 669 900 6833 US (San Jose) +1 346 248 7799 US (Houston) +1 253 215 8782 US (Tacoma) +1 312 626 6799 US (Chicago) +1 929 436 2866 US (New York) +1 301 715 8592 US (Washington DC) <p>Meeting ID: 818 7951 6452 Passcode: 119956</p>
<p>A Zoom Meeting Participant Guide is available on OCERS website Board & Committee meetings page</p>	



Agenda

Breakfast	7:30 - 8:30
1. WELCOME & INTRODUCTORY COMMENTS	8:30 – 8:45
Steve Delaney, CEO, OCERS	
2. HEARING FROM OUR STAKEHOLDERS	8:45 – 9:30
For more than a decade we have started each workshop by first hearing from our stakeholders.	
County of Orange; Orange County Fire Authority; and Orange County Employees Association	
3. PUBLIC PENSION ISSUES AND TRENDS	9:30 – 10:30
Keith Brainard, Research Director, NASRA	
BREAK	10:30 – 10:45
4. INVESTMENT TOPICS (PART 1)	10:45 – 12:15
10:45 - 11:15am Proxy Voting Research Project	
<i>Shanta Chary, Director of Investments, OCERS</i>	
11:15 - 12:15pm Healthcare Venture Capital Perspectives	
<i>Stina Walander-Sarkin, Investment Officer, OCERS, and Garheng Kong, HealthQuest Partners</i>	
LUNCH	12:15 - 1:00
5. VISION 2030 – OCERS AND THE LEVERAGING OF TECHNOLOGY	1:00 – 2:00
Steve Delaney, CEO, OCERS	
6. OCERS HEADQUARTER STATUS – THE HEADQUARTERS OF OUR FUTURE	2:00 – 2:45
Brenda Shott, Assistant CEO, OCERS, and Griffin Structures	
BREAK	2:45 – 3:00
7. PROPOSED 2024-2026 STRATEGIC PLAN	3:00 - 3:30
Steve Delaney, CEO, and Will Tsao, Director of EPMO, OCERS	
8. PROPOSED 2024 BUSINESS PLAN	3:30 – 4:30
Steve Delaney, CEO, and OCERS Leadership Team	
9. WRAP UP	4:30 – 4:45
ADJOURNMENT	
NETWORKING HAPPY HOUR	





**ORANGE COUNTY EMPLOYEES RETIREMENT SYSTEM
 BOARD OF RETIREMENT**

**2023 STRATEGIC PLANNING WORKSHOP
 Thursday, September 14, 2023
 8:30 A.M.**

**Westin South Coast Plaza
 686 Anton Blvd.
 Costa Mesa, CA 92626**

Members of the public who wish to observe and/or participate in the meeting may do so (1) from the Westin South Coast Plaza or (2) via the Zoom app or telephone (information below) from any location.

OCERS Zoom Video/Teleconference information	
<p>Join Zoom Meeting https://ocers.zoom.us/j/86748884515</p> <p>Meeting ID: 867 4888 4515 Passcode: 761202</p> <p>Go to https://www.zoom.us/download to download Zoom app before meeting Go to https://zoom.us to connect online using any browser.</p>	<p>Join by Telephone (Audio Only) Dial by your location</p> <ul style="list-style-type: none"> +1 669 900 6833 US (San Jose) +1 346 248 7799 US (Houston) +1 253 215 8782 US (Tacoma) +1 929 436 2866 US (New York) +1 301 715 8592 US (Washington DC) +1 312 626 6799 US (Chicago) <p>Meeting ID: 867 4888 4515 Passcode: 761202</p>
<p>A Zoom Meeting Participant Guide is available on OCERS website Board & Committee meetings page</p>	



Agenda

BREAKFAST	7:30 - 8:30
1. WELCOME AND INTRODUCTIONS	8:30 – 8:45
Steve Delaney, CEO, OCERS	
2. STATE OF OCERS- AN OVERVIEW	8:45 – 9:30
Steve Delaney, CEO, OCERS	
3. STATE OF OCERS- ANNUAL QUALITY OF MEMBER SERVICES REPORT	9:30 – 9:45
Suzanne Jenike, Assistant CEO, OCERS	
4. STATE OF OCERS- ANNUAL EMPLOYER REPORT	9:45 - 10:00
Suzanne Jenike, Assistant CEO, OCERS	
5. OCERS FUTURE- AN ACTUARIAL VIEWPOINT	10:00 - 10:45
Steve Delaney, CEO, OCERS, and Todd Tauzer, Segal	
BREAK	10:45 – 11:00
6. INVESTMENT TOPICS (PART 2)	11:00 – 12:00
11:00 - 11:30am Liquidity Playbook & Capital Efficiency	
<i>Shanta Chary, Director of Investments, OCERS</i>	
11:30 - 12:00pm Introduction to Derivatives	
<i>Allan Emkin, CFA, Meketa</i>	
LUNCH	12:00 - 1:00
7. INVESTMENT TOPICS (PART 3)	1:00 – 4:00
1:00 – 2:00pm How AI Is Changing the World of Investment Management?	
<i>David Beeson, Director of Investments, OCERS and Dajun (David) Wang, PhD CFA, Managing Director, State Street Corporation</i>	
2:00 – 3:00pm Discussion with Barbara Walter, Author of <u>How Civil Wars Start</u>	
3:00 – 4:00pm Investing in a High Interest Rate Environment	
<i>Tarek Turaigi, SIO, OCERS; Rob Kochis, Townsend; Jeff Goldberger, Aksia; and Orray Taft, Meketa</i>	
8. WRAP UP	4:00 – 4:15
ADJOURNMENT	