



**ORANGE COUNTY EMPLOYEES RETIREMENT SYSTEM
BOARD OF RETIREMENT**

**2022 STRATEGIC PLANNING WORKSHOP
Wednesday, September 14, 2022
8:30 A.M.**

**Westin South Coast Plaza
686 Anton Blvd. | Costa Mesa, CA 92626**

WELCOME & INTRODUCTORY COMMENTS

CEO Delaney provided introductory comments and an overview of the day's schedule.

HEARING FROM OUR STAKEHOLDERS

Starting the workshop by first hearing from our stakeholders, we heard from Michelle Aguirre, Chief Financial Officer, County of Orange; Darrell Johnson, Chief Executive Officer, Orange County Transportation Authority; and Charles Barfield, General Manager, Orange County Employees Association. Each representative shared about their individual organizations as well as how OCERS has been an asset to their constituents.

3. VISION 2030 – OCERS AND THE LEVERAGING OF TECHNOLOGY

Mr. Delaney shared his vision of implementing technology and AI to assist and perfect the OCERS process.

4. OCERS HEADQUARTER STATUS – THE HEADQUARTERS OF OUR FUTURE

Assistant CEO, Brenda Shott, recapped the process of working with the Building Committee to explore the prospect of a new home for OCERS. She further shared that after due diligence, the Building Committee is now looking to stay at the Wellington/Tustin property while creating a headquarters with room for growth.

5. INVESTMENT TOPICS (PART 1)

LIQUIDITY ANALYSIS

Director of Investments Operations, Shanta Chary, shared with Trustees the current state of OCERS assets and liquidity. Once OCERS reaches full funding (within the decade), contributions will be equal to the normal cost, placing greater pressure on OCERS to closely manage liquidity.

OCERS' INVESTMENT BELIEFS REVIEW

Allan Emkin from Meketa gave a presentation reviewing the OCERS' Investment Belief statement and gave insight on how to be ethical and transparent.

LUNCH

12:15 - 1:00

6. RETIREMENT SYSTEMS OF ALABAMA



Dr. David G. Bronner, Chief Executive Officer at Retirement Systems of Alabama, gave a brief background on the Retirement System of Alabama and allowed for question-and-answer time. Dr. Bronner shared about his experiences as the CEO and the various assets associated with RSA.

7. INVESTMENT TOPICS (PART 2)

INTRODUCTION TO SECONDARIES

Steven Hartt from Meketa presented to the Board an overview introduction to the private investment secondary market “Secondaries.” Secondaries refer to the buying and selling of pre-existing investor commitments.

CHINA: PUBLIC AND PRIVATE MARKETS PERSPECTIVES

Hayley Tran, CFA, CAIA, from Meketa; Gabriel Li from Orchid Asia; and Vivian Lin Thurston, CFA, from William Blair, shared their expertise and insight on the state of markets in China.

8. WRAP UP

CEO Delaney provided wrap up comments and thanked everyone for attending the first day of the workshop.

9. NETWORKING HAPPY HOUR

CEO Delaney invited everyone to attend the no-host Happy Hour in the Lobby Lounge.

ADJOURNMENT



**ORANGE COUNTY EMPLOYEES RETIREMENT SYSTEM
BOARD OF RETIREMENT**

**2022 STRATEGIC PLANNING WORKSHOP
Thursday, September 15, 2022
8:30 A.M.**

**Westin South Coast Plaza
686 Anton Blvd. | Costa Mesa, CA 92626**

1. WELCOME AND INTRODUCTIONS

CEO Delaney provided introductory comments and an overview of the day's schedule.

2. ACTION ITEM:

**BOARD FINDINGS PURSUANT TO GOVERNMENT CODE § 54953, AS AMENDED BY
AB 361, AND ADOPTION OF BOARD RESOLUTION 2022-09**

Gina Ratto, General Counsel, OCERS

Recommendation That the Board:

- (1) Reconsider the circumstances of the state of emergency resulting from the COVID-19 pandemic and determine whether:
 - i. The state of emergency continues to directly impact the ability of the members of the Board to meet safely in person; *and/or*
 - ii. State or local officials continue to impose or recommend measures to promote social distancing; and
- (2) If the Board so determines, adopt Board of Retirement Resolution 2022-09 to reflect such findings pursuant to Government Code section 54953, as amended by AB 361.

MOTION by Mr. Packard, **SECONDED** by Mr. Dewane, to adopt Resolution 2022-09, memorializing the Board's findings that a state of emergency continues to exist and that state and local officials continue to impose or recommend measures to promote social distancing.

The motion passed **unanimously** absent Mr. Lindholm, who arrived later at 9:38am.

3. STATE OF OCERS- AN OVERVIEW

Mr. Delaney shared the current state of the OCERS. He compared the current state of the system to the past years and shared challenges and opportunities for 2023 and beyond.

4. STATE OF OCERS- ANNUAL QUALITY OF MEMBER SERVICES REPORT

Assistant CEO, Suzanne Jenike, reviewed the Annual Quality of Member Services Report and affirmed that OCERS achieved various Quality Goals.



5. STATE OF OCERS- ANNUAL EMPLOYER REPORT

Assistant CEO, Suzanne Jenike, presented the Annual Employer Report and reviewed information regarding the Employers financial position to ascertain their capacity to meet their ongoing financial obligations to OCERS.

6. PROPOSED 2023-2025 STRATEGIC PLAN

Mr. Delaney reviewed the current 2022-2024 Strategic Plan along with various strategic goals from other fellow retirement systems.

7. PROPOSED 2023 BUSINESS PLAN

Assistant CEO, Brenda Shott, and the OCERS Leadership Team reviewed the status of various 2022 Business Plan objectives. Within the Business Plan segment, there was also a discussion for new 2023 objectives and preparation for the 2023 budget discussion including additional staffing requests. Overall, the Board was open to the plan and requests, but noted that the Board needs to be brought along in the deep dive to better understand the justification of some of the items requested.

LUNCH

12:00 - 1:00

8. INVESTMENT TOPICS

DIGITAL ASSETS AND WEB 3.0

Alison Adams from Meketa and Oivind Lorentzen from Oak HC/FT shared about their expertise in digital assets like cryptocurrency and NFTs.

INFLATION EXPECTATIONS AND ASSET VALUATIONS

Director of Investments, David Beeson, Steve McCourt from Meketa, Rob Kochis from Townsend Group, and Michael Krems from Aksia panel presented on their knowledge of inflation as it affects the OCERS asset valuation. Additionally, they made predictions of where they think the market will be in 2023.

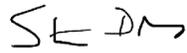
THE STATE OF GLOBAL ENERGY MARKETS

Robert Pisanelli from Aksia and Wil VanLoh from Quantum Energy Partners shared about the state of global energy markets by reviewing the historical energy market to now with renewable energy opportunities. Mr. VanLoh also shared about the effects of the projected growth, infrastructure needed, and the political climate on the global energy market.

9. WRAP UP

Submitted by:

Approved by:

DocuSigned by:

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Steve Delaney
Secretary to the Board

DocuSigned by:

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Frank Eley
Chairman